

TO THE SHAREHOLDERS OF ULMA CONSTRUCCION POLSKA S.A.

Dear Sirs,

For the 25th time I have the pleasure to present to you the Annual Report of ULMA Construcccion Polska S.A.

The jubilee, 25th year of the company's operations was particularly difficult for our company and prevented us from fully enjoying our achievements.

Despite positive — according to the data provided by the Central Statistical Office — GDP growth rate in Poland (3.3%) which was at the highest level in the last three years, and an increase in construction and assembly output by 3.6% as compared with the previous year, the total sales revenues generated by the Company in 2014 amounted to PLN 171.4 million, as compared with PLN 197.8 million in 2013, which represents a drop by 13% that was partially offset by increasing revenues from export sales.

In 2014, the Company recorded a negative result on operating activity (PLN 17.1 million as compared with PLN 2.7 million in 2013) and lower EBITDA in absolute terms, related to a decline in total revenues of the Company, resulting from a strong downturn on the Polish market, particularly in the segment of bridge construction. The above resulted also from a price war between market participants and a significant drop in unit prices of products and services offered.

We tried to neutralize the above negative market developments through the continuation of reorganizational activities commenced in the Company in 2013. The Management Board of the Company intensified activities aimed at reducing cost positions and adjusting them to the current market situation. The employment level was reduced, agreements concerning outsourced services connected with management and service of logistic centres were renegotiated and asset repair processes were optimized. Results of these activities have gradually positively affected the operating results of the Company already at the beginning of 2014, but became clearly visible in the financial results starting from Q3 2014. As a result, the second half of the year was definitely better with regard to operating results which is encouraging, particularly taking into account the fact that the situation on the Polish market remained difficult due to the market pressure towards price reductions.

Despite the weakening of the growth rate in Q4 2014, the forecasts for the construction markets for the upcoming years are optimistic. Tenders for over 900 km of expressways are currently pending, and nearly 530 km of such roads are under construction. The outlook for the industrial sector is also positive. Despite the suspension of several larger investment projects, Poland is currently the largest European construction site in the energy sector: over 6000 MW of new generation capacity is under construction and further projects worth several billion zlotys are being prepared.

It is worth emphasising that we are fully prepared for ambitious challenges. The Company has own funds enabling flexible financing of investment needs in the area of supplementing the product portfolio with advanced solutions and necessary replacement of the the assortment. Our vast portfolio of products and services, supplemented in 2014 with H&S systems, enables comprehensive support for investments in all construction market sectors, with particular focus on the following sectors: road and bridge construction, power engineering, environmental construction and high-rise buildings.

Summing up the 25th year of operations of ULMA Construcccion Polska S.A. on the Polish market, I would like to sincerely thank you for your confidence in our Company and its success. I hope that the worst time for the Company is over, which is what I wish you and myself for the upcoming years.

Yours sincerely,

Andrzej Kozłowski

President of the Management Board of ULMA Construcccion Polska S.A.